



NATIONAL SECURITY POLICY 2021-2025

THE CHANGING FACES OF THREAT

SCOPE OF PRESENTATION



1. National Security Governance

2. National Security Policy 2021-2025

- Background

3. National Security Landscape

- Issues, Challenges & Threats

4. Strategy Statements – Addressing The Threat

- Responsibility: Yours, Mine, Them, Us
- Inclusivity : Vertical & Horizontal
- Comprehensive Security : Overarching, Integrated Approach

5. Changing Faces of Threat

- Complexities of National Security
- Dynamics of Security Management
- Traditional Security vs Non-Traditional Security
- Interrelations across sectoral & hierarchical
- Emerging Threats

6. Way Forward

- National Security Philosophy
- COMSEC : Comprehensive Security
- National Security Index

7. Conclusion

- National Security is a Joint Responsibility

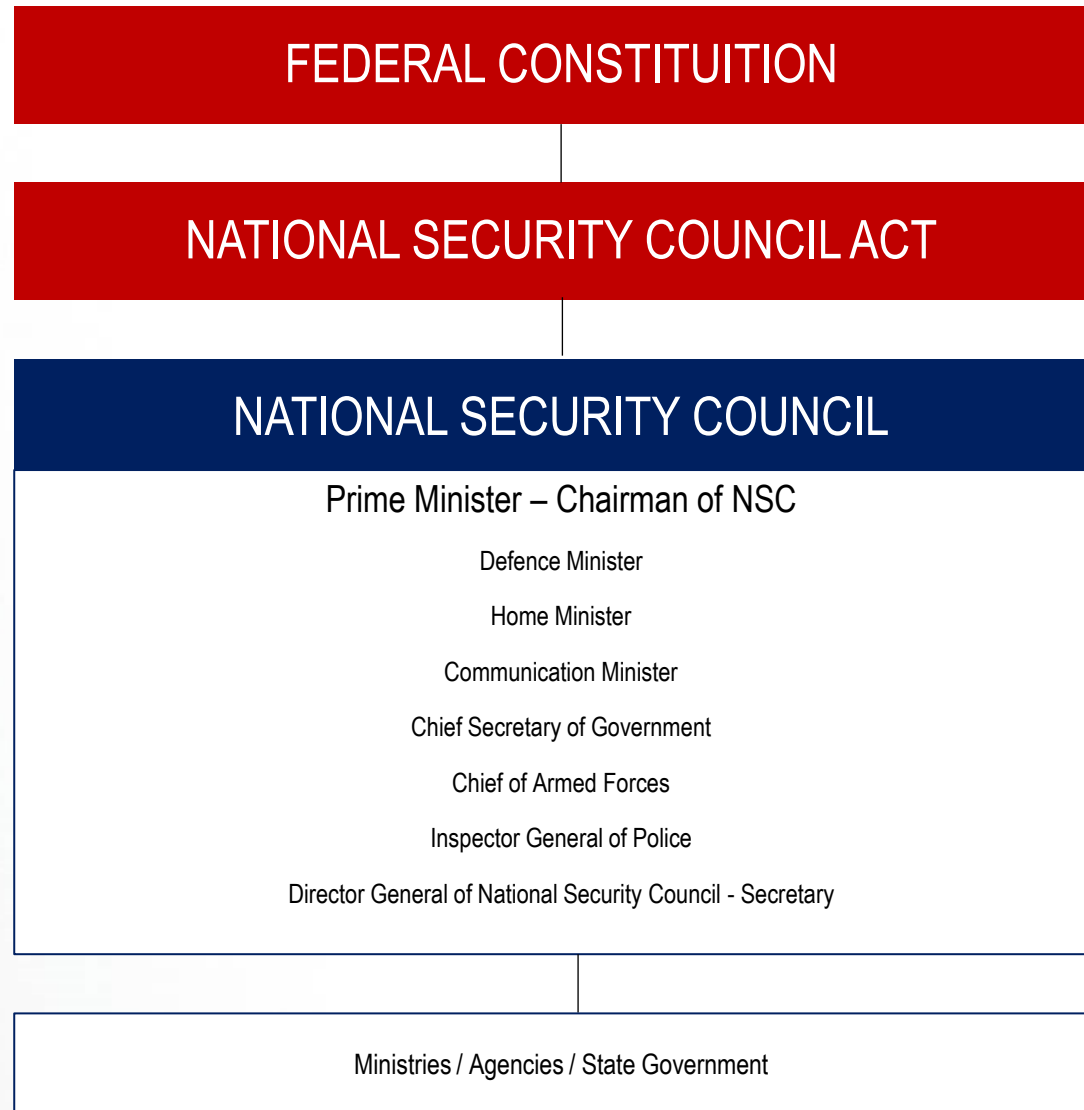
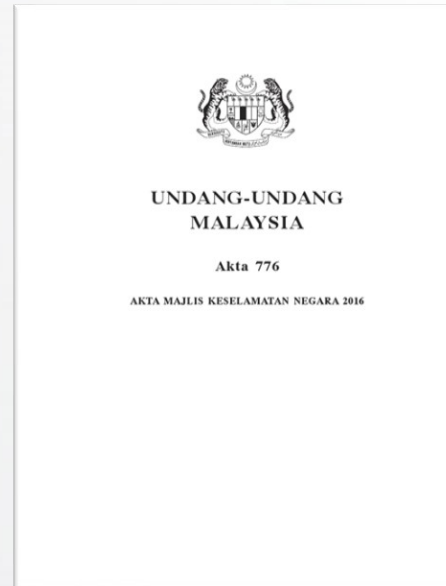
NATIONAL SECURITY GOVERNANCE



NATIONAL SECURITY GOVERNANCE [1/2]



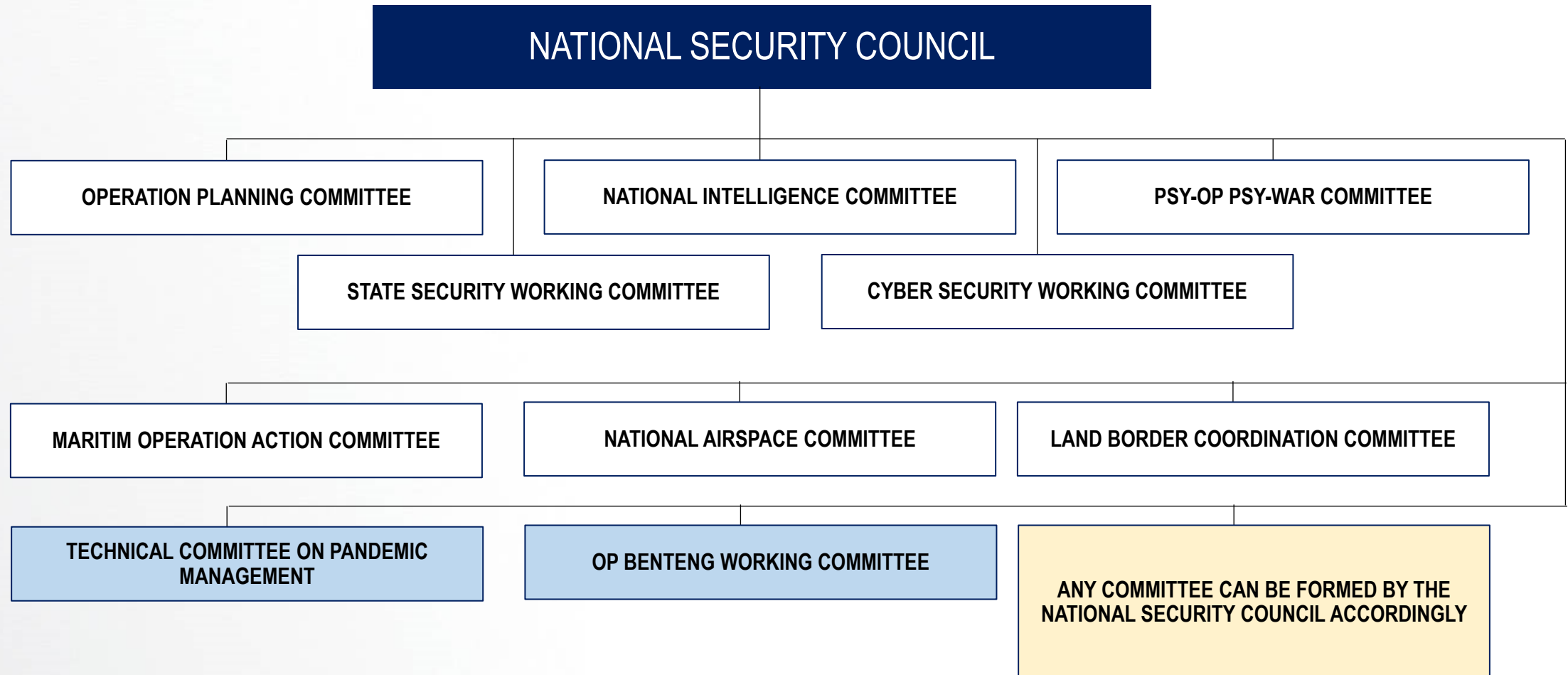
The Institution of NATIONAL SECURITY COUNCIL



NATIONAL SECURITY GOVERNANCE [2/2]



Policy : Strategic – Operational - Tactical



NATIONAL SECURITY POLICY 2021-2025



NATIONAL SECURITY POLICY



BACKGROUND

● TIME OF EFFECT

- 7th July 2021 – Cabinet Approval
- 2021-2025 – 5 Years

● PRINCIPAL POLICY

- Overarching Policy that governs policy direction on National Security
- Allows other policies to align / re-align in accordance to the national strategic direction
- Allows Security and Non-Security ministries / agencies to subscribe to the National Security management principles
- Complementing other existing security policies : DWP _[MINDEF] / ISPO _[MOHA]



NATIONAL SECURITY POLICY

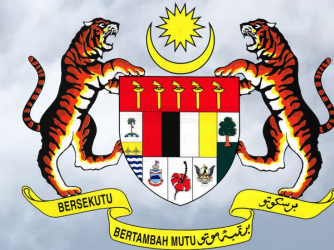


NSP2021-2025 FRAMEWORK

- **(1a) Policy Statement**
 - Strategic statement on the NSP
- **(1b) National Security Philosophy**
 - Overarching Policy that governs policy direction on National Security
- **(2) 9 National Security Pillars**
 - Segmentation of National Interest
- **(3a) Comprehensive Security**
 - New security Doctrine – Whole of Government, Whole of Society Approach
- **(3b) Comprehensive Security Matrix**
 - A matrix that represent the complexity of national security management
- **(4) Issues, Challenges & Threats**
 - List of 66 specific & focused
- **(5) Strategy on Safeguarding National Security Pillars**
 - List of 40 General strategic statements that address the 66 issues, challenges and threat
- **(6) National Security Index**
 - Benchmarking of national security situation
- **(7) Conclusion**
 - NSP2021-2025 : national security management in a nutshell



Falsafah Keselamatan Negara



"Keselamatan Negara Merupakan Suatu Usaha Berterusan, Seimbang dan Menyeluruh Di Dalam Memastikan Persekutuan Malaysia Kekal Wujud Sebagai Sebuah Negara Yang Berdaulat, Aman dan Sejahtera"

National Security Is a Continuous, Balanced and Comprehensive Efforts in Ensuring the Federation of Malaysia continuously exist as a Sovereign, Peaceful and Prosperous Nation



NATIONAL SECURITY POLICY



9

National Security Pillars





NATIONAL SECURITY LANDSCAPE

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT

• **Traditional Security**

■ State Actor Interaction

• **Non-Traditional Security**

■ Non State Actor Interaction

• **Grey Area**

■ Non-state Actor with State Affiliation

• **Interrelations**

■ Complexities

• **Emerging Threat**

■ New and Potential Threat challenges

66

ISSUES, CHALLENGES & THREAT

1



**Kedaulatan
dan Keutuhan
Wilayah**

ISSUES, CHALLENGES & THREAT

Territorial Sovereignty & Integrity

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [1/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
1	Mempertahankan Malaysia	Defending Malaysia
2	Pertikaian Tuntutan Wilayah	Dispute on Territorial Claims
3	Unjuran Kuasa Negara	National Power Projection
4	Pembinaan Keupayaan Kendiri	Development of Self-Reliance Capabilities
5	Kerjasama Pertahanan	Defence Cooperation
6	Jenayah Rentas Sempadan	Cross Border Crime
7	Pendatang Asing Tanpa Izin (PATI)	Illegal Immigrants
8	PATI (Terma Tidak Diiktiraf “Pelarian/Pemohon Suaka”)	Illegal Immigrants (Unrecognized Terms “refugee/asylum seeker”)
9	Pemikiran & Gerakan Pemisahan	Separatist Movement & Ideology

2



**Kestabilan
Sosio-Politik**

ISSUES, CHALLENGES & THREAT

Socio-Political Stability

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [2/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
10	Keutuhan Persekutuan Malaysia	Federation of Malaysia's Resilience
11	Cabaran Terhadap Sistem Demokrasi Negara	Challenges towards Nation's Democracy System
12	Budaya Politik Tidak Sihat	Unhealthy Political Culture

3



**Kesepaduan
Nasional**

ISSUES, CHALLENGES & THREAT

National Unity

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [3/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
13	Menghormati Institusi Negara	Respects Towards National Institution
14	Hak Islam Sebagai Agama Rasmi Persekutuan	The Rights of Islam As The Federal Official Religion
15	Menghormati Kesamarataan Hak Rakyat	Respecting Citizen's Equal Rights
16	Kerapuhan Perpaduan Nasional	Decaying of National Unity
17	Integrasi Nasional	National Intergration
18	Penguatan Jati Diri Setiap Generasi	Strengthening of Nationalism on Every Generation

4



Tadbir Urus
Yang Baik

ISSUES, CHALLENGES & THREAT

Good Governance

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [4/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
19	Memerangi Gejala Rasuah	Combating Bribe
20	Jurang Sosio-Ekonomi	Socio-Economic Disparity
21	Pengurusan Sumber Negara	National Resource Management



ISSUES, CHALLENGES & THREAT

Economic Resilience

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [5/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
22	Pemilikan Asing Ekuiti Strategik Negara	Foreign Ownership in National Strategic Equity
23	Ketirisan Sumber Negara Dalam Transaksi Digital	Leakage of National Resources in Digital Transaction
24	Keutuhan Ekonomi Global dan Ekonomi Domestik	Global and Domestic Economic Resilience
25	Kebergantungan Tinggi Teknologi Digital	High Dependency on Digital Technology
26	Tadbir Urus Keselamatan Data & Maklumat Digital	Governance of Digital Data and Information Security
27	Penyeludupan Di Sempadan dan Pintu Masuk Negara	Smuggling Activities at Border Area and Entry Points

6



Keadilan
Sosial

ISSUES, CHALLENGES & THREAT

Social Justice

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [6/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
28	Perlembagaan Sebagai Undang-undang Tertinggi	Constitution as Absolute Law of the Land
29	Aspirasi Rukunegara	Aspiration of Rukunegara (National Value)
30	Keutuhan Sistem Perundangan Negara	Resilience of National Judicial System
31	Normalisasi Pemikiran Bertentangan Nilai Negara	Normalization of thinking that contradicts National Value
32	Pusat Rujukan Baharu	New Reference Center
33	Ideologi Bertentangan Agama Rasmi	Ideology That Contradicts Official Religion
35	Jurang Akses Pendidikan	Academic Access Disparity
35	Budaya Digital & Impak sosial	Digital Culture and Social Impact
36	Berita dan Maklumat Palsu	Fake News & Information

7



Pembangunan
Mampan

ISSUES, CHALLENGES & THREAT

Sustainable Development

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [7/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
37	Perubahan Iklim Sejagat	Climate Change
38	Kejadian Bencana	Disaster Incidents
39	Kecambahan Nuklear dan Program Pembangunan Senjata	Nuclear Proliferation and Weapons Development Program
40	Jaminan Sekuriti Makanan	Guarantee of Food Security
41	Jaminan Keselamatan Air	Guarantee of Water Security
42	Jaminan Keselamatan Tenaga	Guatantee of Energy Security

8



Keselamatan
Rakyat

ISSUES, CHALLENGES & THREAT

Societal Security

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [8/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
43	Ketahanan Krisis dan Bencana	Crisis and Disaster Resilience
44	Pandemik & Wabak Penyakit	Pandemic and Disease
45	Pemulihan Impak Pandemik COVID-19	Recovery from Impact of COVID-19
46	Jenayah Berkaitan Pengedaran Dadah	Narcotics Related Crime
46	Penyalahgunaan Najis Dadah dan Substan	Miuse of Narcotics and Substance
48	Risiko Kejadian Krisis Negara	Risk of National Level Crisis
49	Keselamatan Siber	Cyber Security
50	Salahguna Teknologi Kritikal	Misuse of Critical Technology
51	Ekstremisme & Tindakan Keganasan	Extremism & Terrorism
52	Pemalsuan Dokumen Kritikal	Forgery of Critical Document
53	Kebocoran Maklumat & Dokumen	Leaking of Information & Document
54	Jenayah & Penipuan Siber	Cyber Crime & Fraud

9



Pengiktirafan
Antarabangsa

ISSUES, CHALLENGES & THREAT

International Recognition

NATIONAL SECURITY LANDSCAPE



ISSUES, CHALLENGES & THREAT [9/9]

NO	Dasar Keselamatan Negara 2021-2025	National Security Policy 2021-2025
55	Komitmen Antarabangsa Malaysia	Malaysia's International Commitment
56	Penglibatan Aktif Pertubuhan Antarabangsa	Active Participations in International Organization
57	Malaysia dan Hubungan jiran Tetangga	Relationship of Malaysia and it's Neighbour
58	Komitmen Malaysia kepada ASEAN	Malaysia's ASEAN commitment
59	Memanfaatkan Solidariti ASEAN	Riding on ASEAN Solidarity
60	Memperkasa Kredibiliti Malaysia	Strengthening Malaysia's Credibility
61	Interaksi Negara Kuasa Besar	Interaction with Big Power State
62	Interaksi Negara Kuasa Pertengahan	Interaction with Middle Power State
63	Imej & Reputasi Negara di Persada Antarabangsa	National Image & Reputation at International stage
64	Pengaruh Globalisasi	Globalization Effect
65	Gerakan De-Globalisasi	De-Globalization Movement
66	Pertembungan Tamadun	Clash of Civillization



STRATEGY STATEMENTS – ADDRESSING THE THREAT

STRATEGY STATEMENT

INCLUSIVITY : Horizontal Component

● Whole of Government

- ☐ Comprehensive government machinery

● Whole of Society

- ☐ Role of community
- ☐ Role of private sector
- ☐ Role of individuals

● Across The Board

- ☐ Overarching sectors
- ☐ Security and non-security sectors



STRATEGY STATEMENT



INCLUSIVITY : Vertical Component

● **Federal Government**

■ Ministries & Agencies

● **State Government**

■ State Level administration

● **District Administration**

■ District / Regional / Area of Operation level

● **Tactical Operation / Field Management**

■ On site / In-situ



STRATEGY STATEMENT



COMPREHENSIVE SECURITY :

● **Joint Responsibility**

■ Government, Society, Private Sectors, Individuals

● **Role and Function**

■ Specialization

■ Generalization

● **Complementing & Supporting Each Other**

■ Resource Sharing & Management

■ Multiple-Expertise

● **Security Mind-Setting**

■ Organizational Behavior

■ Societal Behavior





**THE CHANGING FACES
OF THREAT**

CHANGING FACES OF THREAT



DYNAMICS OF SECURITY MANAGEMENT

Existing Threat

- Traditional Threat
- Non-Traditional Threat

New Threat

- IR4
- Dynamics of Geo-Strategic Security

Potential Threat

- Projection & Assessment

Unknown Threat

- Lurking Silently
- Requires Analysis: Data, Statistic, Pattern Learning
- Intelligence



CHANGING FACES OF THREAT



TRADITIONAL VS NON-TRADITIONAL

● **State to State Behavior**

■ International Relations

● **Geo-Strategic Blocks**

■ Economic Blocks / Ideology Blocks / Military Blocks

● **Emerging Dominance of Non-Traditional Security Threat**

■ Individual-Community-National-International

■ UNDP – Sustainable Development Goal

■ Human Security



CHANGING FACES OF THREAT



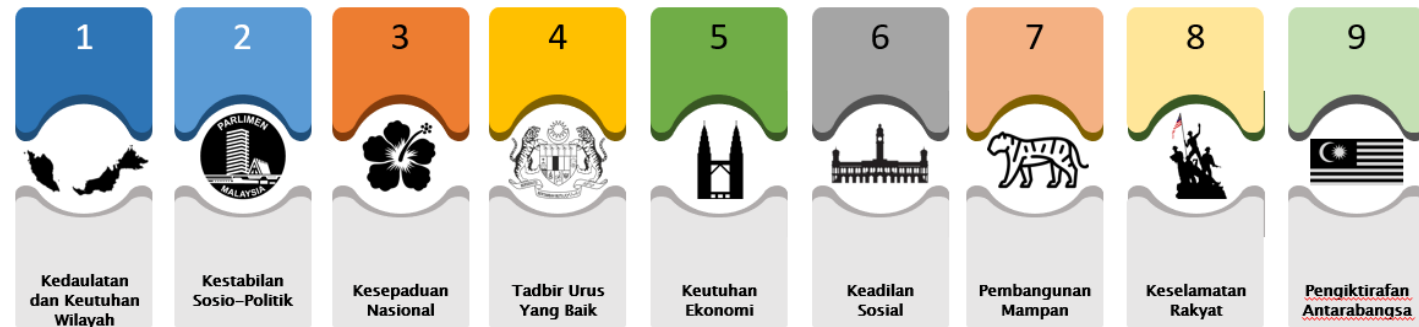
INTERRELATIONS : SECTORAL

● **Hardcore Security**

- Military
- Enforcement
- Legal Framework

● **Non-Security Sector**

- Economic
- Political
- Societal
- Individual
- Human Interaction



CHANGING FACES OF THREAT



INTERRELATIONS : HIERACHICAL

● **State to State**

- International Relations
- Diplomacy
- Diplomacy Track(s) :

● **Domestic Hierarchy**

- Federal Government – state Government
- Administrative Levels

● **Command and Control**

- Governance Mechanism & Structure

● **Comprehensive Integration**

- Strategic & Comprehensive



CHANGING FACES OF THREAT



COMPLEXCITY : *Friendly Threat*

● **National Interest**

- As Stated in Federal Constitution
- Strategic Interest

● **Sovereign Rights**

- Territorial
- Rule of (Malaysian) Law

● **Friendly Assertive Behaviour**

- State to State Behaviour
- Political / Economic Block Behaviour

● **Positioning**

- Geo-Political
- Diplomatic
- Military



CHANGING FACES OF THREAT



COMPLEXCITY : *Economic Security Nexus*

● International Trade

- Geo-Strategic interest
- Geo-Economic interest
- Security posture vs Economic posture

● Reliance

- Trade & Economic dependencies
- International Outcome and Domestic Impact

● Balanced Outcome

- Security to ensure social & economic prosperity
- Economic growth supporting security strategy
- Complementing; yet competing



Matriks Keselamatan Negara (National Security Matrix) : Sembilan Nilai Teras Keselamatan Negara & Keselamatan Menyeluruh

9

NILAI TERAS
KESELAMATAN
NEGARA

STRATEGIK

OPERASIONAL

TAKTIKAL

Keselamatan
Siber &
Teknologi

Komunikasi
Strategik

1	2	3	4	5	6	7	8	9
								
Kedaulatan dan Keutuhan Wilayah	Kestabilan Sosio-Politik	Kesepaduan Nasional	Tadbir Urus Yang Baik	Keutuhan Ekonomi	Keadilan Sosial	Pembangunan Mampan	Keselamatan Rakyat	Pengiktirafan Antarabangsa
Kepentingan Nasional	Perlembagaan Persekutuan Malaysia	Integrasi Nasional	Pencegahan Rasuah dan Pengukuhan Integriti	Nexus Ekonomi-Keselamatan	Kedaulatan Undang-undang	Keselamatan Air	Keselamatan Dalam Negeri	Dasar Luar Malaysia
Ciri-ciri sifat geografi wilayah	Ehwal Raja-Raja Melayu	Kontrak Sosial	Pengurusan Perubahan Nasional	Impak Globalisasi / De-Globalisasi	Sosio-Budaya & Identiti Nasional	Sekuriti Makanan (Food Security)	Ketenteraman Awam	Hubungan Diplomatik Antarabangsa
Pengukuhan Kawasan Negara	Sistem Persekutuan	Kepentingan Persekutuan	Pengurusan Dasar Merentas Sektor	Keutuhan Ekonomi	Kewarganegaraan	Pengurusan Perubahan Iklim	Ekstremisme / Keganasan / Ajaran Sesat / Ideologi Baharu	Komitmen Institusi Antarabangsa
Perisikan / Penyuluhan Perisikan Balas / Penyuuhan Balas	Pengasingan Kuasa	Kepentingan Negeri	Indeks Keselamatan Kebangsaan	Pengurusan Sumber Pendapatan Negara	Hak Asasi Manusia mengikut Perlembagaan	Strategi Pembangunan Revolusi Industri ke-4	Jenayah Berkaitan Gangsterism	Keselamatan Geo-Strategik - ASEAN
Domain Angkasa Lepas	Keselamatan Politik	Semangat Kenegaraan	Pengurusan Sumber Negara	Pengurusan Keselamatan Tenaga	Isu Kumpulan B40, M40 & T20	Infrastruktur Strategik Keselamatan	Jenayah Berkaitan Dadah	Keselamatan Geo-Strategik – Asia Pasifik
Domain Daratan	Demokrasi Berpelembagaan	Perpaduan Masyarakat	Integrasi Dasar & Operasi	Pengurusan Infrastruktur Kritikal Negara	Isu Bandar & Luar Bandar	Projek Pembangunan Keselamatan Khas	Pendatang Asing Tanpa Izin	Keselamatan Geo-Strategik - Antarabangsa
Domain Maritim	Perjanjian Malaysia 1963	Semangat Patriotisme	Peruntukan Belanjawan Sektor Keselamatan	Pembangunan Infrastruktur Negara	Pengurusan Sistem Pendidikan Kebangsaan Secara Menyeluruh	Pembangunan Kapasiti & Kompetensi Nasional	Penguatkuasaan Undang-undang	Konvensyen Antarabangsa Disertai Malaysia
Domain Udara	Keseimbangan Hak Majoriti Dan Hak Minoriti	Sensitiviti Toleransi (&Non-Toleransi)	Pengurusan Teknologi Keselamatan	Pembangunan Sosio-Ekonomi Sempadan	Isu Migran & Migrasi	Impak Pembangunan Bandar & Luar Bandar	Pengurusan Krisis Keselamatan	Komitmen Antarabangsa
Pengukuran & Penandaan Sempadan	Sensitiviti Perkauman	Hubungan Persekutuan-Negeri	Pengurusan Komunikasi Keselamatan	Keutuhan Matawang	Kesetaraan Gender	Perumahan Rakyat & Kemampuan Pemilikan	Pengurusan Pandemik & Keselamatan Kesihatan	Kerjasama Bilateral / Multilateral
Keupayaan Cegah Rintang Konprehensif	Sensitiviti Agama	Hubungan Berbilang Kaum	Pengurusan Teknologi Maklumat	Pemulihan Pasca-Krisis Pandemik	Tingkah Laku Sosio-Budaya	Pemuliharaan Alam Sekitar	Pengurusan Bencana	Pengurusan Keselamatan Sempadan Bersama
Pengukuhan Pengurusan Pintu Masuk Darat, Laut & Udara	Sensitiviti Institusi Negara	Pengukuhan Patriotisme	Akauntabiliti, Kompetensi dan Kapasiti Jentera Kerajaan	Ancaman Ketirisan Hasil Negara	Pemuliharaan Fabrik Sosial	Pengurusan Sumber Asli Negara	Keselamatan Makanan (Food Safety)	Diplomasi Pertahanan
Pengurusan Aset Keselamatan Negara Secara Komprehensif	Membudaya Persekitaran Politik Sihat dan Matang	Perkongsiان Kemakmuran yang Adil, Menyeluruh & Berkekalan	Pengurusan Peluang Pekerjaan Warga Tempatan	Pemilikan Ekuiti Strategik Negara	Akses Pendidikan Kepada Semua	Memelihara dan Mempertahan Infrastruktur kritikal negara	Pusat Rujukan Berisiko	Diplomasi Ekonomi
Pencerobohan & Pembolosan Sempadan	Pengurusan Kebebasan Media	Hubungan Berbilang Agama	Sistem Kewangan Kerajaan	Ancaman Penyeludupan	Memelihara Golongan Rentan	Pengurusan CBRNE (Chemical/Biological/Radioactive/ Nuclear/Explosive)	Pengukuhan Kesihatan Minda dan Ketahanan Rakyat	Evakuasi Warganegara di Luar Negara
Peperangan Siber	Pemantauan Media Sosial	Budaya Digital Malaysia	Pengurusan Teknologi Geo-Dataraya	Infrastruktur Digital	Pengurusan Jurang digital	Teknologi Pemusnah / Destructive Technology	Jenayah Siber	Integrasi Komuniti Keselamatan Siber Antarabangsa
Domain Siber dan Elektromagnetik	Pencegahan Berita Palsu	Pemantauan Naratif & Naratif-Balas	Kerajaan Digital	Pengurusan eko-sistem Ekonomi Digital Malaysia	4IR & Impak Sosial , Budaya, Identiti dan Jatidiri Malaysia	Akses Digital	Pengurusan Keselamatan Data Menyeluruh	Perundangan Siber Antarabangsa
Pertahanan Siber Aktif (Active Cyber Defence)	Pembudayaan Ruang Siber Yang Sihat dan Selamat	Pengukuhan Minda dan Patriotisme Komuniti Siber	Tadbir Urus dan Pengurusan Berkesan Domain Siber	Ancaman Manipulasi Teknologi Digital	Memperkuhuk Rangka Kerja Perundangan & Penguatkuasaan	Pembangunan Kesedaran, Keupayaan dan Pendidikan	Memperkuhuk Rangka Kerja Perundangan & Penguatkuasaan	Memperkuhuk Kerjasama Global
Gerak Saraf & Perang Saraf	Propaganda & Propaganda-Balas	Operasi Jiwa Murni (Hearts & Minds)	Strategi Komunikasi Kerajaan	Kandungan Digital	Perubahan Corak Sosio-Budaya	Kesedaran Keselamatan Negara	Kesedaran Peranan Masyarakat	Imej dan Status Negara

CHANGING FACES OF THREAT



RESPONSIBILITY : Yours, Mine, Them, Us

● Inter-Governmental

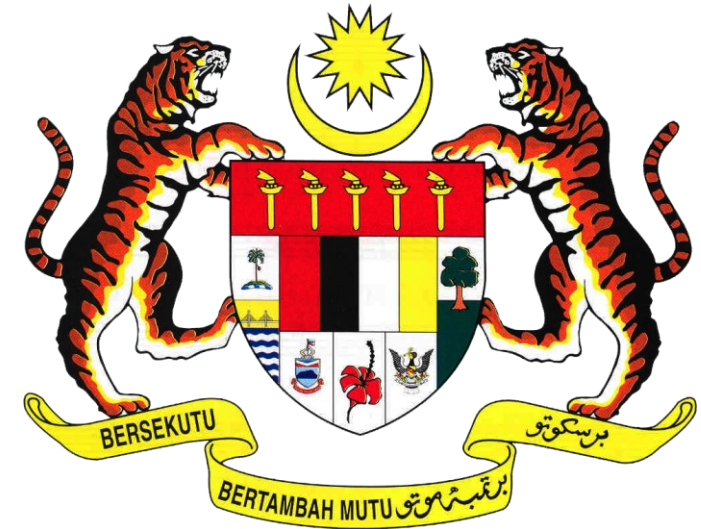
- Malaysia- Neighbours
- Malaysia-ASEAN
- Malaysia-Regional

● Intra-Governmental

- Security Ministries/Agencies
- Non-Security Ministries / Agencies

● Malaysia Federalism – State Role & Function

- Federal Government-State Government
- Federal Interest
- State Interest



CHANGING FACES OF THREAT

DILEMMA : *To Do* or *Not To Do*

● **Aggressive & Assertive**

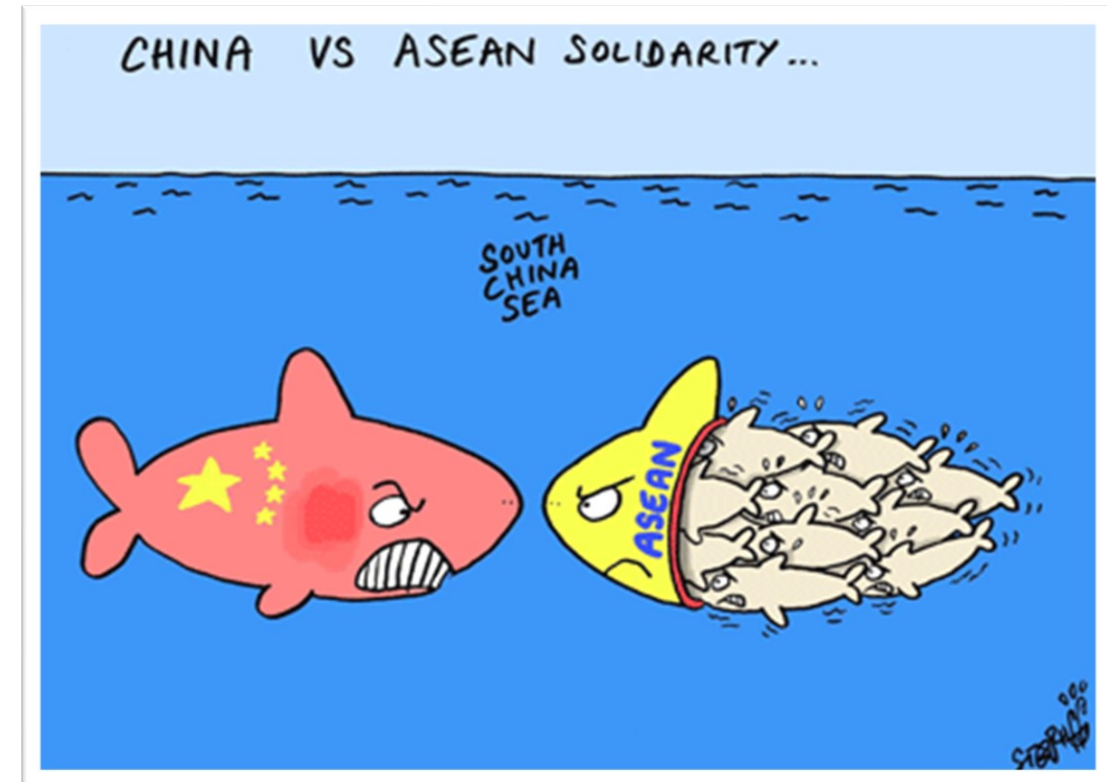
- Hardline Political Stand
- Diplomatic Posture
- Optics

● **Progressive vs Regressive**

- Cooperation, Acceptance & Tolerance; or
- Isolation, Rejection & Discontinuation

● **Defensive & Passive**

- Non-Aggression
- Non-Responsive



CHANGING FACES OF THREAT



EMERGING THREATS

● **Cyber Security**

- Rapidly growing
- Cyber Warfare / Electronic Warfare / Technology
- International-National-Societal-Individual impacts

● **Societal Behavioral Change**

- Industrial Revolution 4.0
- Mindset change, New Ideology / Rebrand Ideology / Rebirth of Ideology
- Information Warfare

● **Pandemic & Post-Pandemic Impact**

- Balancing Life & Livelihood
- (Long) Road to Recovery



WAY FORWARD

National Security Philosophy



Falsafah Keselamatan Negara



"Keselamatan Negara Merupakan Suatu Usaha Berterusan, Seimbang dan Menyeluruh Di Dalam Memastikan Persekutuan Malaysia Kekal Wujud Sebagai Sebuah Negara Yang Berdaulat, Aman dan Sejahtera"

National Security Is a Continuous, Balanced and Comprehensive Efforts in Ensuring the Federation of Malaysia continuously exist as a Sovereign, Peaceful and Prosperous Nation



Societal
Re-engineering:
Security Mind-Setting

COMSEC : Comprehensive Security



New Doctrine:
Whole of Government
Whole of Society

IKK : Indeks Keselamatan Kebangsaan



Benchmarking:
Transparent
Accountable
Reliable

CONCLUSION



CONCLUSION



NSP2125: *Addressing Changing Faces of Threat*

1. Framework for Grand Strategy
2. Malaysia's Security Posture
3. National security priority
4. National security mindset : social re-engineering
5. Articulation of Security Narratives
6. Strategic & Over-arching Outlook
7. Agile Strategy : Integrated yet Flexible
8. DWP : MAF Important & Dominant Role (s)
9. Whole of Government, whole of Society
10. Accountability : IKK / National Security Index



THANK YOU

